

MANAGING HUMAN CAPITAL RISK Macro Organizational Year-End Assessment Checklist

Critical organizational issues you should consider as you move your organization through this critically important year-end cycle.

- 1. Do you understand why and where the cost of underperformance is decelerating growth opportunities?
- 2. Are your people, your Human Capital Asset, keeping pace with and aligned to your strategy?
- 3. Can your current employees deliver high-quality, sustainable results with 'forecastable' predictability?
- 4. Are you creating appreciating or depreciating Human Capital Assets?
- 5. Are your employees:
 - a. Value Creators
 - b. Value Sustainers
 - c. Value Eroders
- 6. Are your people capable, willing and accountable to take advantage of competitive market opportunities?
- 7. Do you have a rigorous method to evaluate current performance, assign productivity assessments and a cost basis to employee performance?
- 8. Can you identify the cost structure and real cost of your people by productivity percentages against 100% The Benchmark?
- 9. Do you identify the risk, cost and productivity impacts when top producers leave and low producers stay?
- 10. Can you forecast current and future people potential and capacity to keep pace with strategic business objectives?
- 11. Would you rehire your current team of people?

Do you have questions on how to assess your organization and your people? Contact Joanne Flynn at jflynn@phoenixstrategicperformance.com.